# WHAT ARE THE BARRIERS PREVENTING CUSTOMERS FROM VISITING FARMERS' MARKETS MORE?

Cornelicals College of Agriculture and Life Sciences	Roberta M. Severson Extension Associate Email: rmh27@cornell.edu	Todd M. Schmit Associate Professor Email: tms1@cornell.edu	Ekubo Sawaura Research Assistant	Dyson Cornell SC Johnson College of Busi	ness
---	--	--	--	--	------

THE CHALLENGE: The interest and appeal of purchasing food sourced from nearby farmers and growers has gained interest and appeal over the past several decades. Farmers market managers see significant decline in the number of customers and sales. A growing number of farmers are increasingly uncertain about the viability of farmers markets as a market channel to sustain their farm businesses in the future. Farmers market managers believe it is possible to bring customers back. They need to understand the barriers preventing persons from shopping at farmers markets and identify solutions to rebuild customer satisfaction and commitment.

RESEARCH OBJECTIVES: 1) Increase understanding of who is shopping at farmers markets; 2) Identify customer motivations to shop at farmers markets; and 3) Detect barriers and propose solutions to improve the customer experience at farmers markets.

<b>RESEARCH METHODOLOG</b>	iY:
----------------------------	-----

- The primary project collaborators were located in the states of NY, MA, MD, and VT. An online, multi-state, Qualtrics survey was created and pretested by project collaborators. A Facebook page was developed as a portal for persons to access and complete the survey. The survey went live between 20 June 2018 and 01 October 2018. Each state collaborator was to promote the survey in such manner to secure 500 responses per state.
- The research focused on food sales at farmers markets by farm vendors.
- Survey respondents were classified in one of three consumer groups, identified as flagbearers, those persons who shopped the same or more frequently at farmers markets last year than the year prior; casual shoppers whom shopped less frequently at farmers markets last year than the year prior; or non-market shoppers, persons whom did not shop at farmers markets either year. Characteristic values and barriers may differ by consumer group. As a result these characteristics and barriers by consumer group were examined to determine statistical if they were different from one another. Average scores or frequencies of responses (i.e. the magnitude) ranked responses by consumer group. Both the ranks and the magnitudes were compared across consumer groups to determine if they are different from one another. Statistical and non-statistical differences can be informative. Means difference tests across samples were conducted to analyze statistical differences. This procedure involved computing differences between means and calculating a significance value using the *t*-test. The associated p value is the probability of obtaining the observed differences between the samples, if the null hypothesis were true. The null hypothesis was that the difference in means is zero, and  $N_1 + N_2 - 2$  degrees of freedom. Statistical significance was defined as a p value less than 0.05.

CONSUMER GROUP CLASSIFICATION N = 3,847			
Percentage			
75%			
19%			
6%			

### **MOTIVATION TO SHOP AT FARMERS MARKETS** Support local farmers and vendors Purchase fresh food Keep food dollars in local economy Other

Participate in social or community setting

The primary reason for flagbearers shopping at Hard for me to get to the farmers market farmers markets is to support local farmers and (42%), followed by purchase of fresh food The primary reason for casual shoppers at farmers markets is purchase of fresh **AT FARMERS MARKETS** %) followed by support of local farmers and Prices too high (38%). Shoppers felt pride in support of I don't carry cash with me happy when at markets and welcomed and Limited variety of local products ted. Less frequent shoppers felt pressure to Limited number of farmers to choose from e and intimidated to talk to farmers. Prices not posted by vendors MARKET ATTENDANCE AND PURCHASES BY CUSTOMER CLASSIFICATION Prioritize support for local farms, than fresh food product Reinforce appreciation for attending Keep the food shopping experience fun and friendly Only local foods and own-farmer products, with reasonable variety in products and farmers ARMERS Sufficient environmentally friendly products (organic, minimal packaging) increase **IARKET** purchases GBEARERS Minimally (but not zero) price conscious

## LARGEST BARRIERS TO ATTENDING **FARMERS MARKETS MORE OFTEN**

- Only open part of the year
- Market time conflicts with schedule
- Prefer convenience of 1-stop shopping
- Prices not competitive with other options
- Purchase local foods at other retail outlets
- Purchase local foods at other direct-to-consumer outlets already

### **RESEARCH BIAS:**

- Approximately 75% of respondents were from the 4 project states (NY = 925, VT = 775, MD = 576, and MA = 580 Total = 2,856; Households participating from other states increased survey number to 3,847 total responses
- The survey was only available online and in English. This may bias downward the number of respondents where English was not their first language and for those whose online access was limited, often lower income households.
- The survey was lengthy and some respondents may not complete it due to survey fatigue.
- The survey was at the convenience of the respondent, it was not random.
- The survey can be difficult for persons to remember their farmers market shopping activities across a 2-year time span. General assessment is sufficient for our purposes. It is assumed that the sample number provides sufficient observations across consumer groups for statistical testing, necessary to address research objects.

KEY DEMOG	<b>GRAPHIC INFORMATION*</b>	vendors (38%).
Characteristic	Percentage	shoppin
Age	<ul> <li>18 to 24, 2%</li> <li>25 to 34, 13%</li> <li>35 to 44, 17%</li> <li>45 to 59, 30%</li> <li>&gt;60 years old, 38%</li> </ul>	food (42 vendors vendors apprecia purchas
Household structure	<ul><li>Single, 23%</li><li>Married, or single w/partner, 71%</li></ul>	
Household income	<ul> <li>&lt;\$25,000, 9%</li> <li>\$25,000 to \$49,000, 19%</li> <li>\$50,000 to \$99,000, 36%</li> <li>&gt;\$100,000, 37%</li> </ul>	PR
Household size	<ul> <li>1 person, 18%</li> <li>2 persons, 49%</li> <li>3 persons, 16%</li> <li>4 or more persons, 17%</li> </ul>	
Work status	<ul> <li>Unemployed or disabled, 3%</li> <li>Part time, 15%</li> <li>Full time or self-employed, 51%</li> <li>Retired, 24%</li> <li>Other, 8%</li> </ul>	FA M FLAG
Race and ethnicity	<ul> <li>White, 91%</li> <li>Hispanic or Latino, 1%</li> <li>Black or African American, 1%</li> <li>Native American, Hawaiian, &lt;1%</li> <li>Asian, 1%</li> <li>Other, 6%</li> </ul>	

# LARGEST BARRIERS TO SPENDING MORE

# IMARY CONSIDERATIONS FOR MARKETING STRATEGIES TO IMPROVE FARM

Variable operating hours will reduce time conflicts

Increase SNAP/EBT availability and use of debit/credit cards

Relationship with farm vendor moderately important

Market season extension will increase purchases

Gender	<ul><li>Male, 15%</li><li>Female, 84%</li><li>Nonbinary, 1%</li></ul>			
County of residence	<ul><li>Metro, 72%</li><li>Non-metro, 28%</li></ul>			
*Demographic distribution for flagbearers and similar for casual and non-market shoppers.				

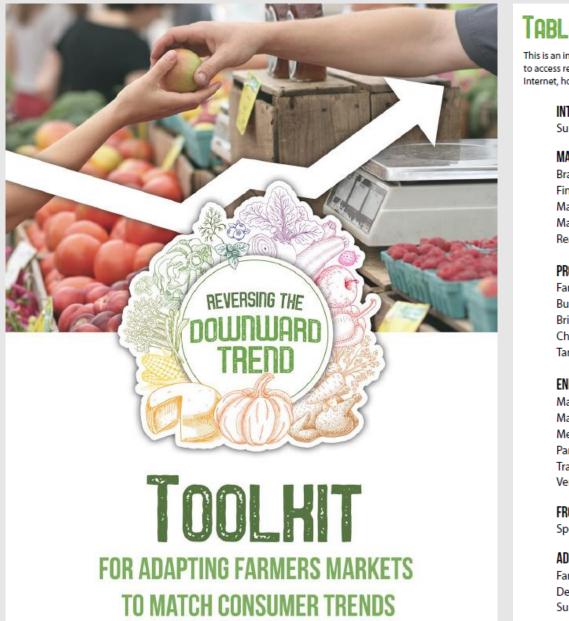
Assessing the Barriers to Increasing Customer Participation and Farms Sales at Farmers' Markets: Implications for Marketing Strategy (Schmit, Severson, Sawaura. 2019. Extension Bulletin EB 2019-05. Cornell University, Ithaca, NY.) provides detailed information about barriers by customer group and outlines marketing strategies by demographic characteristics.

The project team developed a toolkit, Reversing the Downward Trend: Toolkit for Adapting Farmers Markets to Match *Consumer Trends,* which includes fact sheets on consumer trends, templates for creating new marketing materials, new and proven marketing strategies, market policies and practices that reflect consumer input on farmers markets, learning from the competition, opportunities for collaboration, market mapping and assessment tools for opening new markets and strategies that farmers can employ to increase customer interest. The toolkit will be available at the NESARE website in the near future.

#### **ACKNOWLEGEMENTS**

This material is based upon the work supported by the National Institute for Food and Agriculture, USDA, through the Northeast Sustainable Agriculture and **Research program under sub award number ENE 18-**150.

#### WE ARE APPRECIATIVE OF OUR PROJECT



BLE OF CONTENTS ailable on the Internet. Note: The orange links will function even if you are not connected to th

rvey and Toolkit Overy

MARKETING	
Branding Basics	
Finding the Customer Base	<u>Pages 14-1</u>
Marketing on a Budget	Pages 19-2
Mastering Marketing Messages	
Reaching the Target Audience	

	Recognize competition with other outlets (particularly direct-to-consumer outlets)		
	Highlight quality products, clean markets, and ease of travel to and from		
	Prioritize fresh food products, then support for local farms		
	Reinforce appreciation for attending		
	Keep the food shopping experience fun and friendly, but organizationally efficient		
CASUAL	Only local foods and farmer-owned products, with variety in products and farmers important		
FARMERS MARKET	Clearly display all product prices – reduce need to talk to farmers to find out product use and pressure to purchase		
SHOPPERS	Moderately price cautious		
	Variable operating hours will reduce time conflicts, including addition of evening hours		
	Increase SNAP/EBT availability and use of debit/credit cards		
	Adequate parking important		
	Relationship wit farm vendor minimally important		
	Address competition with other outlets (including retail grocery and other DTC outlets)		
	Highlight quality products, clean markets, and ease of travel to and from		
	Prioritize fresh food products, then support for local farms		
	Introduce strong appreciation for attending (create incentives?)		
	Double down on an efficiently organized shopping experience		
	Only local foods or farmer-only grown foods not required. Need sufficient variety of		

#### **COLLABORATORS:**

 Farmers Market Federation of New York • Cornell Cooperative Extension, Broome County

(New York)

- Community Involved in Sustaining Agriculture (Massachusetts)
- Northeast Organic Farming Association (Vermont) • Maryland Farmers Market Association & University of Maryland Extension



#### ENHANCING THE EXPERIENCE

Market Integrity	<u>Pages 51-5</u>
Market Layout and the 3 Ps	Pages 54-5
Meeting Customer Needs	Pages 58-6
Partnerships with Community Events	Pages 61-6
Transportation	Pages 63-6
Vendor Diversity	-

FROM THE FARMER'S PERSPECTIVE Special Section with Vendor To Pages 70-74

ADDENDUM Farmer Evaluation Checklist. Pages 75-77 ....<u>Pages 78-81</u> Survey Report and Analysis. .....<u>Pages 82-116</u>

### MARKET

NON-

**SHOPPERS** 

Clearly display all product prices – reduce need to talk to farmers to find out product

products and vendors to choose from. Commonly purchased, non-local/off-season goods

attributes and pressure to purchase

#### Very price conscious

would improve attendance

Variable operating hours will reduce time conflicts, particularly addition of evening hours

Prioritize SNAP/EBT availability and use of debit/credit cards

Adequate and convenient parking required

Relationship with farm vendor not important

Address competition with other outlets (including retail grocery and other DTC outlets)